2011 Military Health System Conference

Behavioral Health in the Patient Centered Medical Home: Meeting the Quadruple Aim

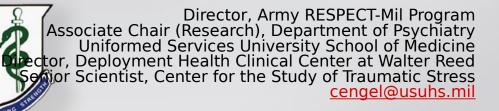
Part 1

The Quadruple Aim: Working Together, Achieving Success

Charles C. Engel, MD, MPH, COL, MC, USA January 24, 2011





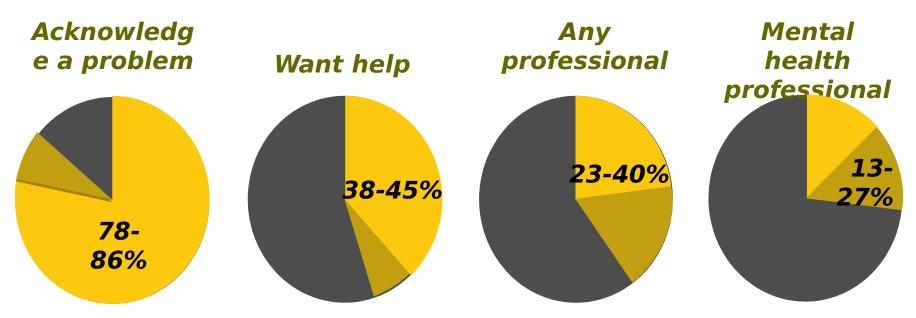


Willy I Hillary Care:

A Gap Between Needs & Services

Among the 20% of Soldiers with moderate to severe disorder after OIF deployment...



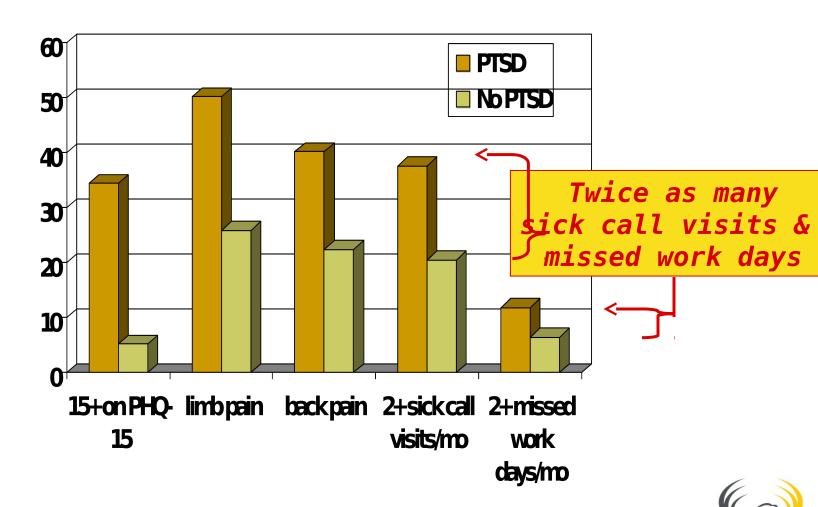


Hoge CW, et al. N Engl J Med. 2004;351:13-22.

Potential for Offset: Service Use & Missed Work

2,863 Iraq War returnees one-year post-deployment

Percent of Soldiers



RESPECT-Mil

Primary Care...Where Soldiers Get Their Care



- Mean primary care use is 3.4 visits per year
- 88-94% have one or more visits per year
- Primary care approach to mental health is an opportunity to...
 - Reduce stigma & barriers
 - Intervene early
 - Reduce unmet needs
 - Reduce unnecessary service use

Primary Care Intervention is Evidence-Based



Randomized trials offer sound evidence that systems-level approaches benefit...

- Depression (e.g., IMPACT Trial BMJ 2006)
- Suicidal ideation & depression (Bruce et al, JAMA 2004)
- Depression and physical illness (e.g., Lin et al, JAMA, 2003)
- PTSD and physical injury (Zatzick, AGP, 2004)
- Panic disorder (e.g., Roy-Byrne et al, AGP 2005)
- Somatic symptoms (e.g., Smith et al, AGP 1995)
- Health anxiety (e.g., Barsky et al, JAMA 2004)
- Substance dependence (e.g., O'Connor et al. Am J Med. 1998)
- Dementia (e.g., Callahan et al, JAMA 2006)

RESPECT-Mil

jineering Systems of Primary Care Treatment in the Mi

Defense Centers of Excellence for Psychological Health & TBI Office of The Surgeon General, Army Deployment Health Clinical Center Uniformed Services University 3CM®

COLORADO SPRINGS, CO

5-7 OCTOBER 2010

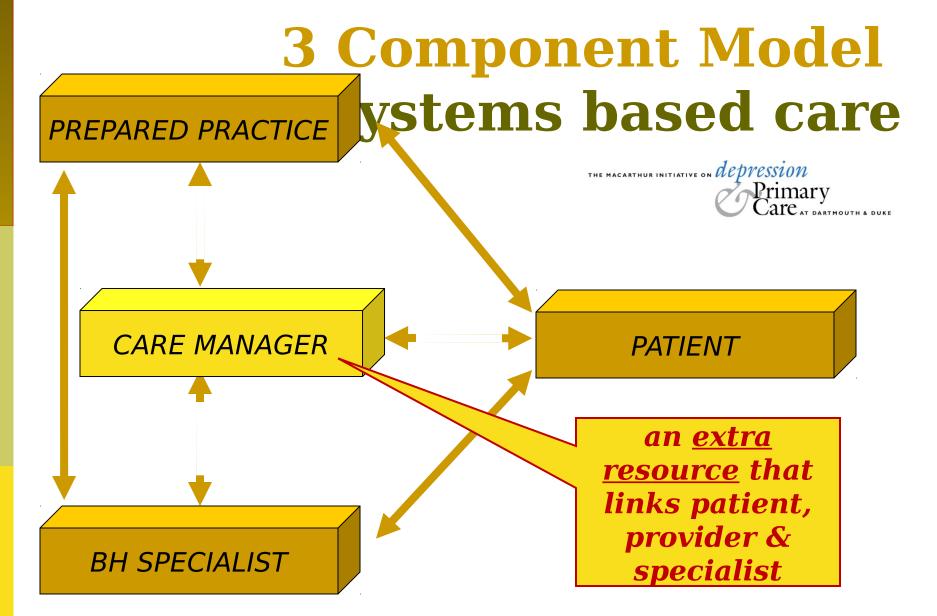






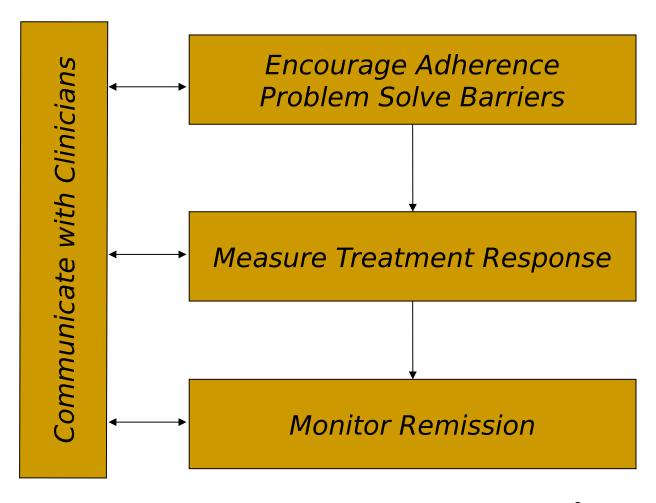








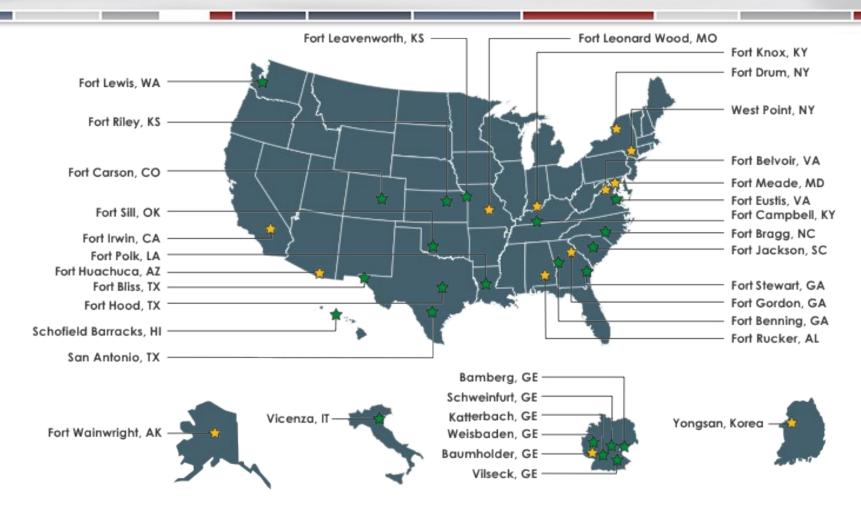
RESPECT-Mil Care Facilitator Functions





Sites







Fully Implemented Sites



Partially Implemented Sites

Levels of Implementation



- Micro: Clinic level implementation
- Meso: Site level implementation (R-SIT)
- Macro: Program level implementation (R-MIT)

RESPECT-Mil Implementation Micro- or Clinic-level



- Brief PTSD & depression screening (all visits)
- Pre-clinician diagnostic aid
- Patient education materials
- Psychosocial options
- Care Facilitator assisted follow-up option
- Aggressive facilitator outreach & monitoring
- Web-based care facilitation system
- "Just-in-time" treatment adjustment
- Weekly BH Champion review of facilitator caseload

RESPECT-Mil Implementation Micro- or Clinic-level



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MEDICAL RECORD - RESPECT-Mil PRIMARY CARE SCREENING

For use of this form, see MEDCOM Circular 40-20; The Surgeon General is the proponent.

TODAY'S DATE:

The Army Surgeon General mandates that all Soldiers routinely receive the following primary health care screen.

Please check the best answer to each of the questions on this page. Enter your personal information at the

bottom and return this page to the medic or nurse.	
PATIENT HEALTH QUESTIONNAIRE	
SECTION 1 (Check all that apply):	
Over the LAST 2 WEEKS, have you been bothered by any of the following problems?	
Feeling down, depressed, or hopeless.	Yes No
Little interest or pleasure in doing things.	Yes No
SECTION II (Check all that apply):	
Have you had any experience that was so frightening, horrible, or upsetting that IN THE PAST	MONTH, you
3. Had any nightmares about it or thought about it when you did not want to?	Yes No
4. Tried hard not to think about it or went out of your way to avoid situations that remind you of it?	Yes No
5. Were constantly on guard, watchful, or easily startled?	Yes No
6. Felt numb or detached from others, activities, or your surroundings?	Yes No
FOR OFFICIAL USE ONLY	
PATIENT'S HEALTH QUESTIONNAIRE (Additional Commen	nts):
Provider please reference section and question number when entering additional commen Please sign and date entry.	ts from patient.

RESPECT-Mil Implementation Micro- or Clinic-level



- Brief PTSD & depression screening (all visits)
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2011 MHS Con

PCL

Below is a list of problems and complaints that persons sometimes have in response to stressful life experiences. Please read each question carefully circle the number in the box which indicates how much you have been bothered by that problem in the last month. Please answer all 19 questions.

	No.	Response:	Not at all	A little bit	Moderately	Quite a bit	Extremely					
ONE	1	Repeated, disturbing memories, thoughts, or images of a stressful experience from the past?	0	1	2	3	4					
	2	Repeated, disturbing dreams of a stressful experience from the past?	0	1	2	3	4					
		Suddenly acting or feeling as if a stressful experience were happening again (as if you were reliving it)?	0	1	2	3	4					
	4	Feeling very upset when something reminded you of a stressful experience from the past?	0	1	2	3	4					
	5	Having physical reactions (e.g., heart pounding, trouble breathing, or sweating) when something reminded you of a stressful experience from the past?	0	1	2	3	4					
	6	Avoid thinking about or talking about a stressful experience from the past or avoid having feelings related to it?	0	1	2	3	4					
	7	Avoid activities or situations because they remind you of a stressful experience from the past?	0	1	2	3	4					
THREE	8	Trouble remembering important parts of a stressful experience from the past?	0	1	2	3	4					
	9	Loss of interest in things that you used to enjoy?	0	1	2	3	4					
	10	Feeling distant or cut off from other people?	0	1	2	3	4					
	11	Feeling emotionally numb or being unable to have loving feelings for those close to you?	0	1	2	3	4					
	12	Feeling as if your future will somehow be cut short?	0	1	2	3	4					
	13	Trouble falling or staying asleep?	0	1	2	3	4					
٥	14	Feeling irritable or having angry outbursts?	0	1	2	3	4					
TW0	15	Having difficulty concentrating?	0	1	2	3	4					
	16	Being "super alert" or watchful on guard?	0	1	2	3	4					
	17	Feeling jumpy or easily startled?	0	1	2	3	4					
		For Primary Care Provider - Subtotal										
_	_			Total =								
	18	care of things at home, or get along with other										
	19	During the last 2 weeks have you had thoughts that you would be better off dead, or of hurting yourself in some way?										



RESPECT-Mil Implementation Micro- or Clinic-level



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Participant Education &Self-Management Materials

HOW CAN YOU IMPROVE YOUR SLEEP?

Sleep problems are common for those with PTSD. Changing your sleep pattern can take at least six to eight weeks.

Here are some areas where you may improve your sleep.

Avoid Caffeine: Caffeine is a stimulant found in items such as coffee, tea, soda, and chocolate, as well as in many over-the-counter medications. Those with insomnia are often sensitive to mild stimulants. and should avoid caffeine six to eight hours before bedtime. You may want to consider a trial period of avoiding caffeine altogether.

Avoid Nicotine: Some smokers claim smoking helps them to relax, but nicotine is actually a stimulant. Relaxing effects may occur when nicotine first enters the system, but as it builds up, it produces an effect similar to caffeine. Avoid smoking, dipping, or chewing tobacco before bedtime, and don't smoke to get yourself back to sleep.

Avoid Alcohol: Alcohol is a depressant. While it might help you fall asleep, as alcohol is metabolized, your sleep can become more disturbed and fragmented. Avoid alcohol after dinner, and limit its use to small or moderate quantities.

Cautiously Use Sleeping Pilis: Sleep medications are effective only temporarily. If taken regularly, they lose effectiveness in about two to four weeks. Over time, sleeping pills may make sleep problems worse. or lead to an insomnia "rebound." Many people, after long-term use of sleeping pills, mistakenly conclude that they need them to sleep



Participant **Brochure**

Depression and Post-Traumatic Stress Disorder (PTSD)

(Re-Engineering Systems of Primary Care Treatment in the Military)



-

NOT ALL WOUNDS ARE VISIBLE



Goals & Self-Management Worksheet

RE	SPECT	-MII D	epression Man	agement Using th	ne Ph	IQ-9 (0 - 27 point sca	le)	
PATIENT HEALTH QUESTION	PHQ-9)		DEPRESSION PROVISIONAL DIAGNOSIS & TREATMENT RECOMMENDATIONS					
1 Over the last 2 weeks how often have you heen	Not at Seve		More Nearly	PHQ-9 Severity		Provisional Diagnosis	Treatment Recommendations	
Over the last 2 weeks, how often have you been bothered by any of the following problems?	al	days	half the every days day	0-4	NoD	epression	N/A	
a. Little Interest or pleasure in doing things	0	1	Depression Dx C = Q Minimal Summtonns* Support		5 - 9 Minimal Symptoms*		Support, educate to call if worse;	
b. Feeling down, depressed, or hopeless	0	1	requires 5 or more				return in one month.	
r. Trouble falling or staying asleep or sleeping	0	1	Items checked In the shaded	10-14	Minor Depression++ 10-14 Dysthymia*		Support, watchful waiting. Antidepressant or counseling.	
d. Feeling tired or having little energy	0	1	areas plus functional	10-14		r Depression, Mild	Antidepressant or courseling. Antidepressant or courseling.	
Poor appetite or overeating	0	1	Impairment					
f. Feeling bad about yourself-or that you are a failure	0	1	Including AT LEAST	15-19	Major Depression, Moderately Severe Major Depression, Severe		Antidepressant or counseling.	
g. Trouble concentrating on things, such as reading	0	1	one of the first 2 Items.	≥20			Antidepressant and counseling.	
h. Moving or speaking so slowly that other people	0	1						
. Thoughts that you would be better off dead, or of hurting yourself in some way	0		Symptom Count	Initial Re	spon	e to an Adequate Dose of A	ntidepressant After Six – Eight Weeks	
add o	olumns	ns + +		PHQ-9 Score		Treatment Response	Treatment Plan	
Total Sco				Drop of ≥ 5 points from baseline		Adequate	No treatment change needed. Care Facilitator follow-up in four weeks.	
\ \ \	Not Difficult	Some- what Difficult	Very Extremely Difficult	Drop of 3 – 4 points from baseline		Probably Inaclequate	Probably warrants an increase in close.	
2. if you checked off any problems, how difficult have these problems made it for you to do your work	Functional require	I impairment ed for Dx	Drop of 1 – 2 points or no change or increase		Inadequate	Increase dose; Switch drugs; Augmentation; Informal or formal psychiatric consultation; Add counseling.		
PHQ-9 Copyright © Pitzer Inc. PREME-MO To a trademark of Pitzer Inc.				Initial Response to Counseling After Four Sessions over Six Wee				
Reproduced in compilan as with its permits on politics https://www.phapcre	aners.com/ler	ms.aspx		PHQ-9 Score			Treatment Plan	
			Drop of ≥ 5 points from baseline		Adequate	No treatment change needed. Care Facilitator follow-up in four weeks.		
			Drop of 3 – 4 points from baseline Drop of 1 – 2 points or no change or increase		Probably Inadequate	Possibly no treatment change needed. Share PHQ-9 with BH Provider.		
" If symptoms present > two years, to an probability chronic dispression which antidepressants or countrieling lask." In the part 2 years have you felt decree					Inadequate	If depression-specific psychological counseling (CBT, PST, PT) discuss with therapist, consider adding antidepressant.		
most days, even it you felt akay fametimes?")							For patterns satisfied in other type of psychologi counseling, consider starting antidepressant.	
++ if symptoms are present one month or severe functional impairment,	consider activ	M2					For patients dissatisfied in other type of counsel review treatment options and preferences.	

Provider "Fast Facts"

RESPECT-Mil Implementation Micro- or Clinic-level



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DESTRESS-PC



- DElivery of
- Self-
- TRaining &
- Education for
- Stressful
- Situations –
- Primary Care version

Web-based, nurse assisted, CBT-based PTSD self-training

Article

A Randomized, Controlled Proof-of-Concept Trial of an Internet-Based, Therapist-Assisted Self-Management Treatment for Posttraumatic Stress Disorder

Brett T. Litz, Ph.D.

Charles C. Engel, M.D., M.P.H.

Richard Bryant, Ph.D.

Anthony Papa, Ph.D.

Objective: The authors report an 8-week, randomized, controlled proof-of-concept trial of a new therapist-assisted, Internet-based, self-management cognitive behavior therapy versus Internet-based supportive counseling for posttraumatic stress disorder (PTSD).

Method: Service members with PTSD from the attack on the Pentagon on September 11th or the Iraq War were randomly assigned to self-management cognitive behavior therapy (N=24) or supportive counseling (N=21).

Results: The dropout rate was similar to regular cognitive behavior therapy (30%) and unrelated to treatment arm. In the

intent-to-treat group, self-management cognitive behavior therapy led to sharper declines in daily log-on ratings of PTSD symptoms and global depression. In the completer group, self-management cognitive behavior therapy led to greater reductions in PTSD, depression, and anxiety scores at 6 months. One-third of those who completed self-management cognitive behavior therapy achieved high-end state functioning at 6 months.

Conclusions: Self-management cognitive behavior therapy may be a way of delivering effective treatment to large numbers with unmet needs and barriers to care.

(Am J Psychiatry 2007; 164:1-8)



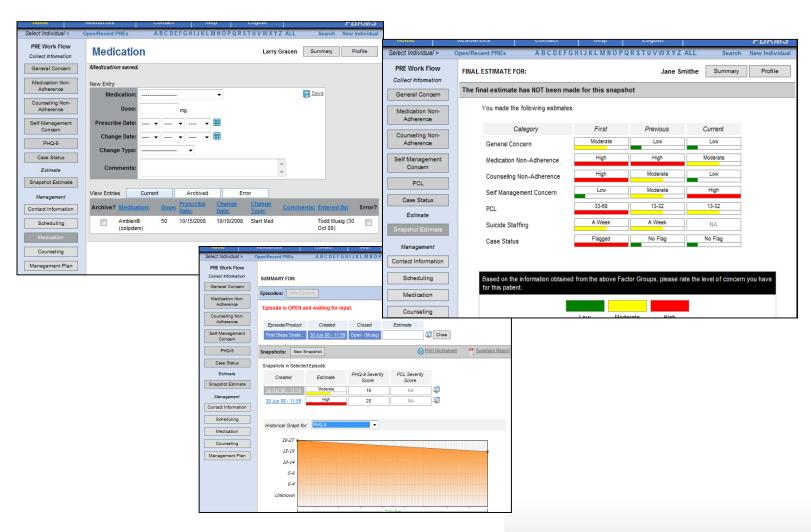
RESPECT-Mil Implementation Micro- or Clinic-level



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FIRST-STEPS

Web-based Care-Manager Support & Reporting System



RESPECT-Mil Implementation Micro- or Clinic-level



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FIRST-STEPS





потпе	Kesources	Conta	CL n	eıh	Logoi	ıı		r	DKINIS			
Select Individual >	Open/Recent P	REs ABC	DEFGHIJKL	M N	OPQRSTUV	WXYZ ALL	Se	earch Nev	w Individual			
Acuity					IMPORTA Welcome.	NT MESSAGE			REVIDENCE vidence Risk			
Acuity	Case Closure	Call Schedule	Caseload		Closed Cases							
AY VIEW UNIT VIEW												
<u>Unit</u>	<u>Name</u>	Suicide Staffing	Facilitator Concern		<u>Deployers</u>	Tx Non-R	Reponse	<u>Last</u> <u>Staffing</u> <u>Date</u>	<u>Last</u> <u>Contact</u>			
Fort Hood	April, Test	Unknown	Moderate		30-80 Days	No	0		25 Apr 08			
Germany 1	Braxton, Bruce	Emergency	High			No	0		12 Aug 08			
Beta Fort Stewart	Frankie, Bill	A Duty Day	High		60-90 Days	No	0	2 Oct 08	2 Oct 08			
Beta Fort Bliss	Harry, Dirty	A Duty Day	High		Not Deploying	Ne	0		20 Oct 08			
Fort Drum	New, Tom	A Duty Day	Unknown			No	0		24 Apr 07			
Fort Carson	Turner, Bill	A Duty Day	Unknown			No	0		20 Apr 07			
Vicenza	Violet, Eric	A Duty Day	Unknown			No	0		19 Apr 07			
Fort Lewis	Wilking, Sarah	A Duty Day	Unknown			No	0		19 Apr 07			

RESPECT-Mil Implementation Macro- or Program-level



RESPECT-Mil Implementation Team (R-MIT):

- Monitors program implementation, fidelity, outcomes
- Trains & consults with R-SiTs
- Develops & disseminates education modules and tools
- Pilots & evaluates new components
- Performs site visits & site calls

RESPECT-Mil Implementation Meso- or Site-level



- RESPECT-Mil Site Team (R-SIT)
- Primary Care Champion
 Monitors local program & process
- Behavioral Health Champion
 Monitors facilitator caseloads
- Facilitator
 RN, 1 per 6K in eligible population
- Administrative assistant
 1 per 10K in eligible population



Web-Based PTSD & **Depression Training for Primary Care Providers***





LTC James Liffrig

Mil we are better able to treat Soldiers like Alex o have PTSD.

and CPT Ann Fuller

have viewed the

the Next button

Discussion of:

Treatment options

· Self-management

Medications
 Care Facilitator

Watch carefully! This role play includes some less than optimal interactions. Once complete, you will be asked questions about

what you have seen. When you're ready to

begin the role play, click the Play button.

Once you have viewed the HOME CONTENTS JOB AIDS



http://127.0.0.1:4001 - Synaptis - Microsoft Internet Explorer

* Includes suicide assessment training

RESPECT-Mil Provider Manuals









For Primary Care Management of Depre and PTSD (Military Version)

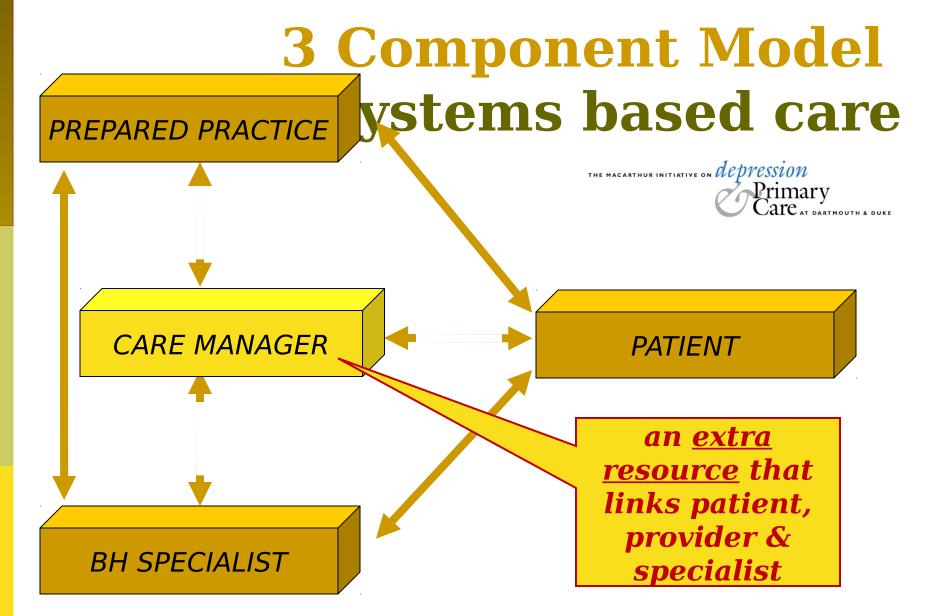






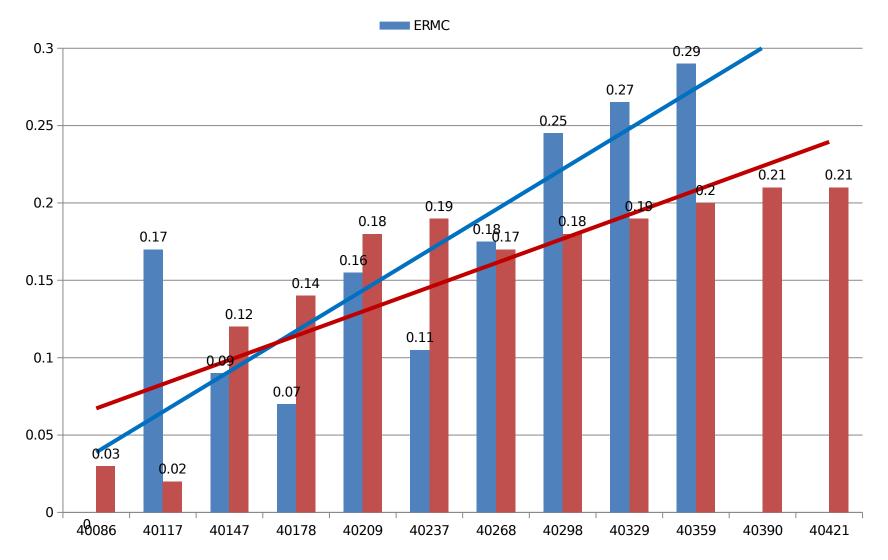
THREE COMPONENT MODEL For Primary Care Management of Depression and PTSD (Military Version)

THREE COMPONENT MODEL For Primary Care Management of Depression and PTSD (Military Version)



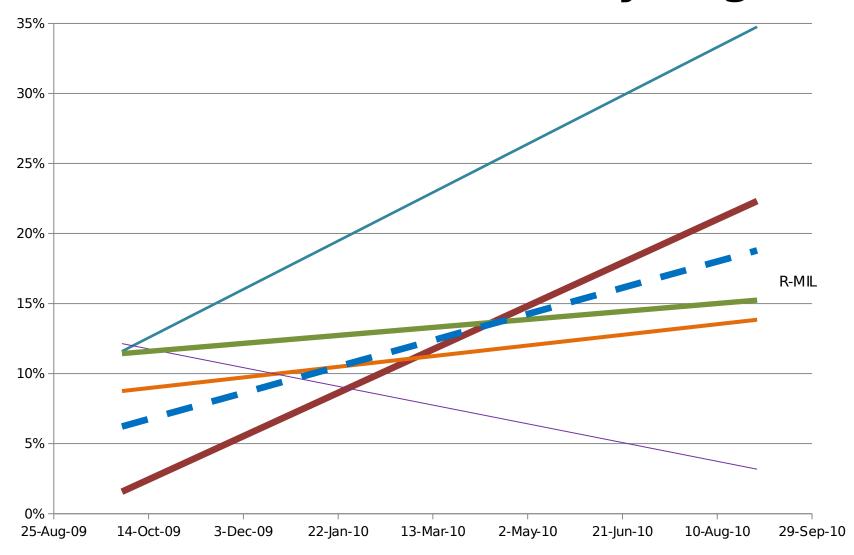


Real-time Aggregate Data Reports Region PTSD Remission Trend



^{**}Remission is defined as the count of individuals who have an open episode in FIRST STEPS, have been in the system 8 weeks or more, and have a PCL score of 10 or less.

Real-time Aggregate Data Reports PTSD Remission Trends by Region



RESPECT-Mil

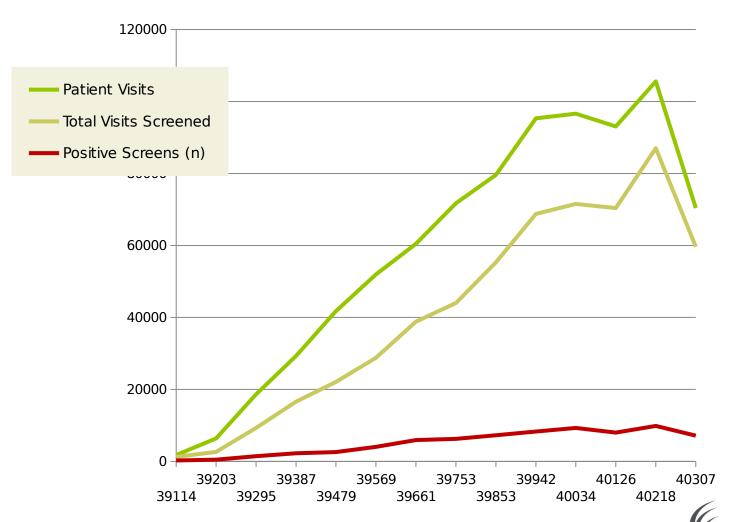
Implementation Results



- 55 clinics now implementing (95 projected)
- 84% of visits screened (versus 2-5% in non-RESPECT-Mil teaching clinic)
- 13% of all screened visits are positive
- 48% of positive screens result in a diagnosis of 'depression' or 'possible PTSD'

Visits

Consistently Rising Rate of Program Implementation

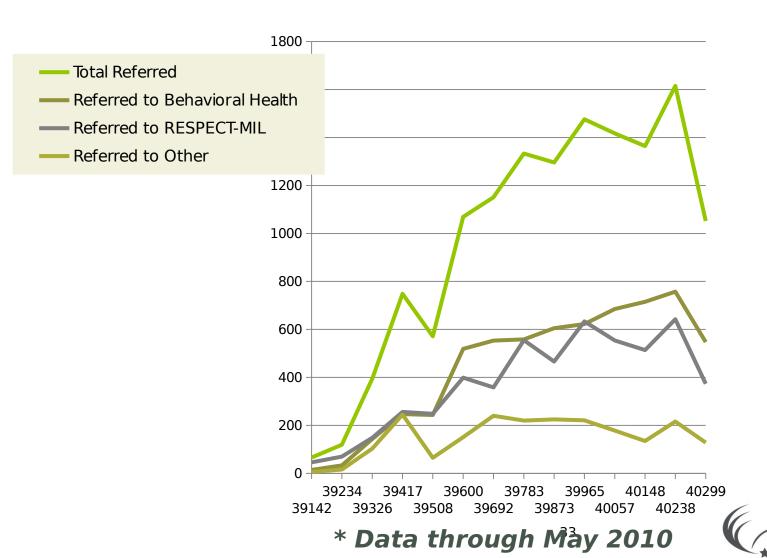


Data through May 2010

RESPECT-Mil

Services

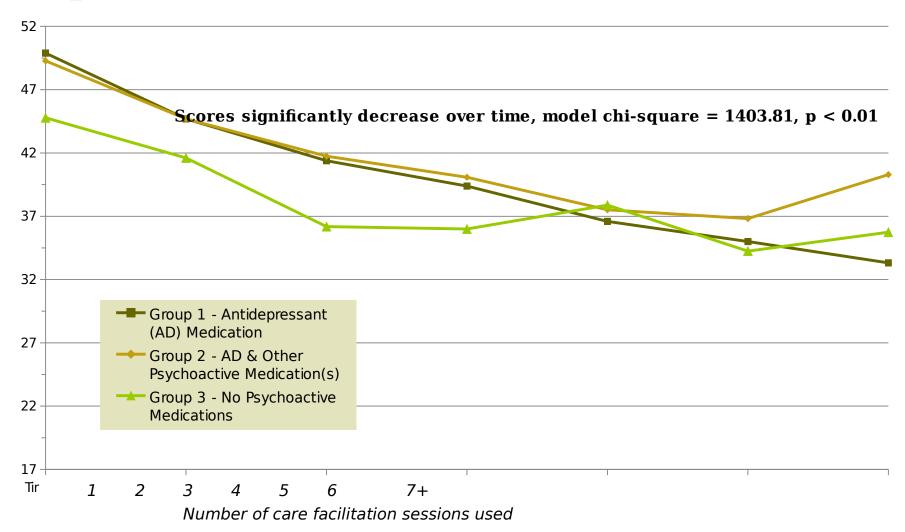
Referrals for Facilitation Nearly as High as to Specialist



RESPECT-Mil

(PCL-C)

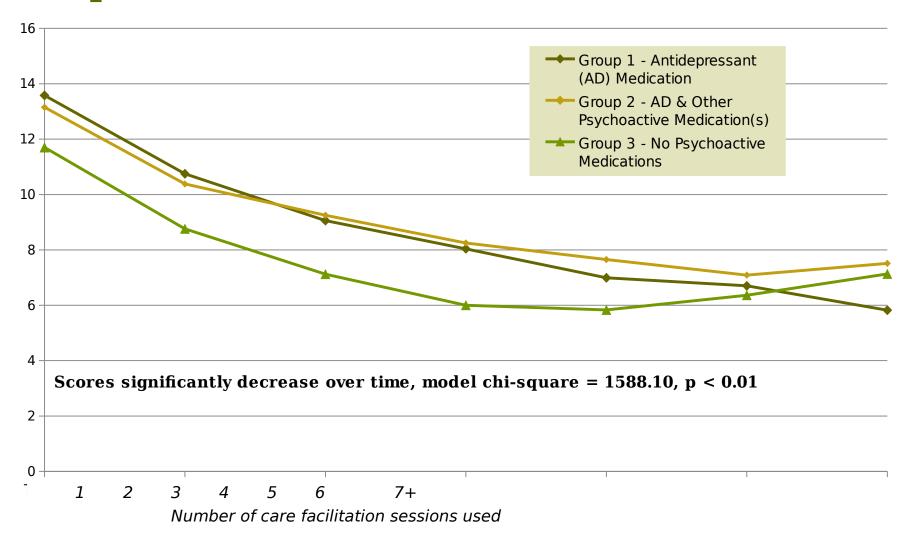
Number of facilitator visits associated with improvement



* Data from RESPECT-Mil enrolled cases from 01 Feb 2007 to 31 Aug 2009 (N = 2,548)

Severity (PHQ-9)

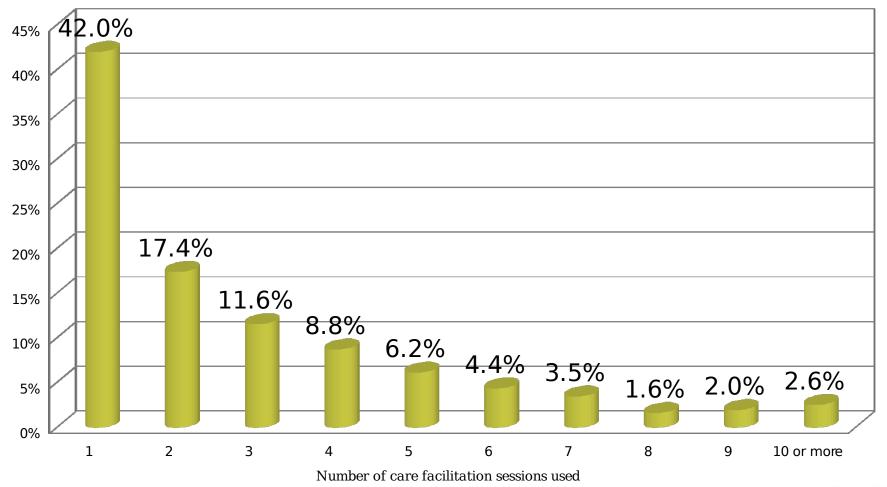
Number of facilitator visits associated with improvement



* Data from RESPECT-Mil enrolled cases from 01 Feb 2007 to 31 Aug 2009 (N = 2,548)

RESPECT-Mil Facilitator Use

Only 20.6% have four or more facilitator contacts







RESPECT-Mil

Safety & Risk Management



- Visits associated with any suicidal ideation
- 1% of screened visits (7.6% of screen positive visits)
- 27% of visits involving suicidal ideation are rated by provider as intermediate or high risk ("non-low risk")
- Frequent "save" anecdotes

RESPECT-MilSafety & Risk Management



- Visits associated with any suicidal ideation
- Appropriate risk assessment
 - 99.4% of screened positive visits
- Appropriate risk assessment
 - 99.9% of screened visits

RESPECT-Mil Dispositions



66% assistance rate accept/[accept + decline]

3% of all visits involve recognition & assistance for previously unrecognized mental health needs

39

RESPECT-Mil

Findings to Date



- Often concerns about getting started
- Once started, approach is acceptable and feasible for both Soldiers and providers
- Enrolled soldiers show clinical improvement
- Identifying & referring Soldiers with previously unrecognized and unmet needs
- Enhanced safety and risk assessment

RESPECT-MIL

Challenges & Road Ahead



- Intercalation with Patient Centered Medical Home
- Web-based training ongoing http://www.pdhealth.mil/respect-mil.asp
- FIRST-STEPS performance reporting
- Alcohol SBIRT demonstration in preparation
- REHIP triservice demonstration of a "blended" model
- STEPS-UP Trial a 5-year, 18-clinic controlled trial (n=1500) intervention is blended + centralized care management + stepped psychosocial modalities

RESPECT-MIL

Review of Findings to Date



- Often concerns about getting started; once started the approach is feasible and acceptable
- Identifying & referring patients with previously unrecognized and unmet needs
- Clinical improvement is related to use of care facilitation
- Only ~20% reach 4 facilitator visits (~5 months)
- Most sites lack accessible evidence-based psychosocial therapies

RESPECT-Mil Central

Implementation Team

COL Charles Engel, MC

Director

Tim McCarthy

Deputy Director

Sheila Barry, BA

Associate Director, Development & Training Program

Mark Weis, MD

Primary Care Health Proponent

David Dobson, MD

Behavioral Health Proponent

Kelly Williams, RN

Nurse Proponent & Educator

Lee Baliton

Program Evaluation/IT Specialist

James Harris

Program Manager

Justin Curry, PhD

Associate Director, Program Evaluation

Barbara Charles

Administrative Assistant

Phyllis Hardy

Administrative Assistant

Consultant Team

Allen Dietrich, MD

Professor of Family Medicine, Dartmouth Medical School

Thomas Oxman, MD

Emeritus Professor of Psychiatry, Dartmouth Medical School

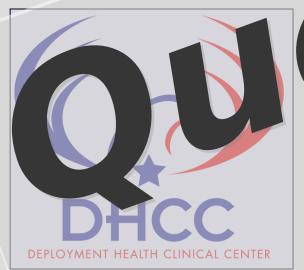
John Williams, MD, MSPH

Professor of Medicine, Duke University & Durham VA

Kurt Kroenke, MD

Professor of Medicine, Indiana University & Regenstrief Institute







No all Act hy Pres 99; pp. 173-212

ropula i an Seed sed Prevention of Unex ned Invested Symptoms in the Community

Charles C. Engel, and Wayne J. Katon*

Phil. Trans. R. Soc. B (2006) 361, 707-720 doi:10.1098/rstb.2006.1829 Published online 24 March 2006

Managing future Gulf War Syndromes: internate hal lessons and new models of care

arles G. En 2,*, Lameth C. Hyams³ and Ken Scott⁴

Can We Prevent a Second of If War Syndrome'? Population-Based Healthcare for Chronic Idiopathic Pain and Fatigue after War¹

Charles C. Engel^{a,b}, Ambereen Jaffer^b, Joyce Adkins^b, James R. Riddle^c, Roger Gibson^d

dvances in Psychosomatic Medicine 2004;25:102-2

Population-based health care: A model for restoring community health and productivity following terrorist attack

Charles C. Engel, Ambereen Jaffer, Joyce Adkins, Vivian Sheliga, David Cowan, and Wayne J. Katon

Terrorism and Disaster

Individual and **Community Mental Health Interventions**

Robert J. Ursano

Carol S. Fullerton

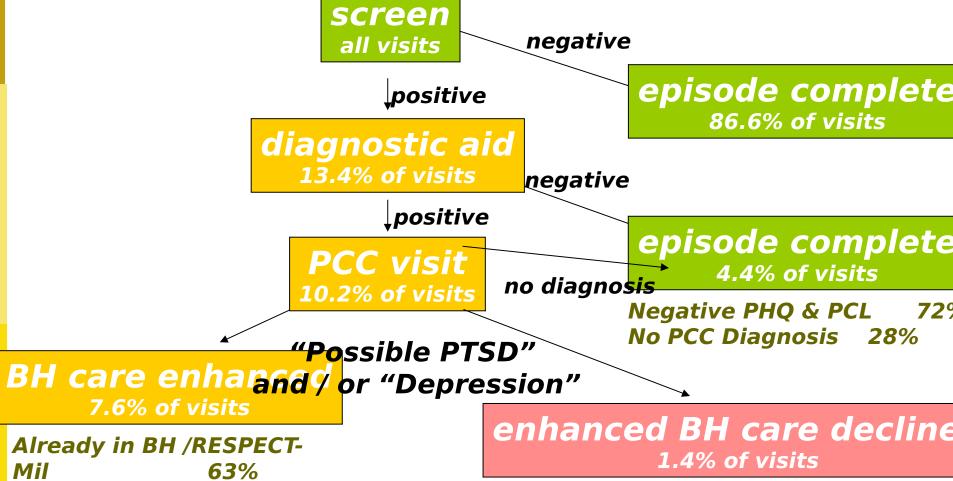
Ann E. Norwood

Patient Flow & Clinic Process

New referral to BH care

New referral to

16%





RESPECT-Mil

Timm So Wenkle ad visits

All clinic patients 100.0%

Screen positive 13.4%

Diagnosis 10.2%

Suicidality

<u>estimated time /</u> <u>visit</u>

2 minutes medic time

3 minutes medic time

10 minutes clinician time

Total Estimated Timutes tiinician
Visit

Medic = 2 + (0.134 x 3) min

wider

 $(0.10^{\circ}2)$



RESPECT-Mil Creating Efficiencies

~ 90% of visits require NO added provider time 84% of added clinician time is for the 0.7% of visits at highest risk

